

## 8. Option Analysis Summary

Option	Operate as the National Memorial	Access to the Memorial	Safe and Secure	Capacity and Capability	Total	Overall Risk Assessment	IBC Shortlist
<b>Do Nothing Option</b>							
Do Nothing	1	0	1	0	2	Very High	It is a project risk for treatment.
<b>Managed Based Approach</b>							
Restriction on Visitors	2	1	2	0	5	High	Not Recommended
Utilise the Memorial's Mitchell Facility	1	1	1	0	3	Very High	Not Recommended
Travelling Exhibitions / Relocatable Satellite Facility	1	1	1	0	3	Very High	Not Recommended
Travelling Exhibitions to State Capitals Memorials/Shrines	1	1	1	0	3	Very High	Not Recommended
Travelling Exhibitions to Existing Defence Museums	1	1	1	1	4	High	Not Recommended
<b>Commercial and Leased Options</b>							
Lease Anzac Park East and West	3	2	3	2	10	Very High	Not Recommended*
Offsite Leased Exhibition Space	1	1	1	1	4	High	Not Recommended
Offsite Leased Storage, Administration and BOH Functions	2	2	2	1	7	Medium	Recommended
<b>Adaptive Reuse Options</b>							
Refurbishment of Campbell Site	2	1	1	0	4	Very High	Not Recommended
Refurbishment of the Administration and Bean Buildings	2	2	2	1	7	Medium	Recommended
Refurbishment of the Mitchell Site	1	1	1	1	4	High	Not Recommended
<b>Construction Options</b>							
Redevelopment Onsite for the Current Requirement	3	3	3	1	10	Low	Recommended
Staged Redevelopment Onsite for Immediate Critical Constraints	2	1	1	0	4	High	Not Recommended
Redevelopment Onsite for the Future Requirement	3	3	3	3	12	Low	Recommended

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Satellite Facility at Anzac Park East and West	2	2	2	3	9	Very High	Not Recommended*
Construction of Facilities Adjacent to the Site	3	3	3	3	12	Low	Recommended
Satellite Facilities in Surrounding Area (Cooma, Goulburn or Fairbairn)	1	1	2	2	6	High	Not Recommended
Satellite Facilities in Other State or Territory	0	1	1	2	4	High	Not Recommended

\* Utilising space at Anzac Park East and West is no longer viable as these sites are no longer available.

Of the above options, the refurbishment of the Administration and Bean Buildings for exhibition space, has been combined with the option for an offsite lease of storage, administration and BOH functions.